

Approach: focus on key drivers of growth



We will:

- Prepare for a range of scenarios.
- Think long-term and short-term.
- Anticipate, understand and respond to the critical shifts – adapt and be agile.
- Determine shorter planning cycles.
- Focus on 2021 recovery programme.





International tourist arrivals

January – August 2020

Globally
World 2019: 1.5 BN (+4%)
Jan – Aug 2020:



Americas
2019: 219m (+2%)
Jan-Aug 2020: -65%

Europe
2019: 744m (+4%)
Jan-Aug 2020: -68%

Africa
2019: 71m (+3%)
Jan-Aug 2020: -69%

-69% Middle East 2019: 65m (+8%) Jan-Aug 2020: -69%

Asia and The Pacific 2019: 360m (+4%)
Jan-Aug 2020: -79%

Impact in Jersey

Airline capacities, 2019 vs. 2020

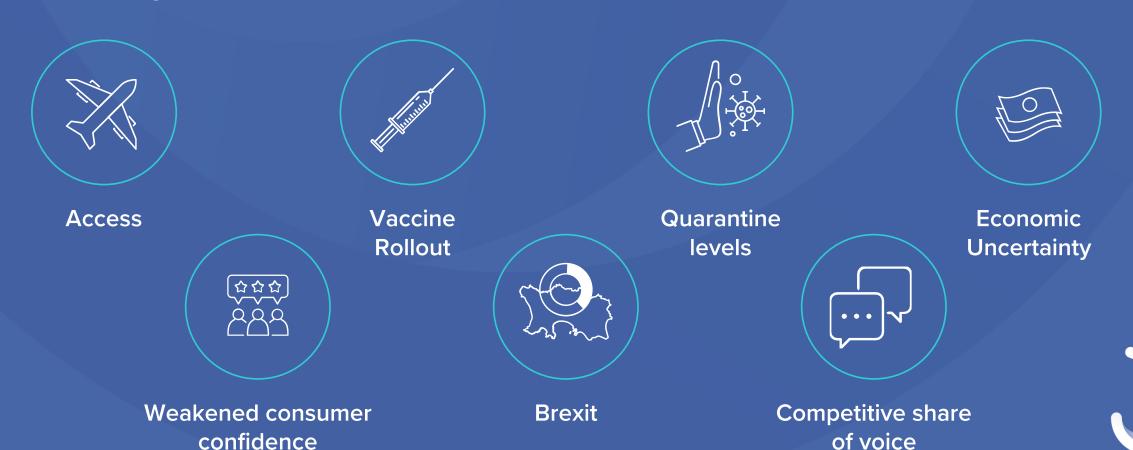






Recovery for Jersey

Recovery to 2019 levels may not be seen until 2023 – 2024. Contributing factors that will determine our bounce-back rate include:



Jersey

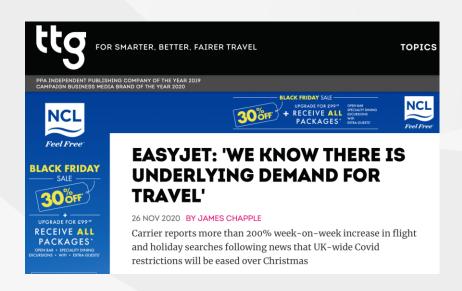


The travel industry

A look at the key trends shaping the industry



Experts Weigh In On The Future Of The Travel Industry





Hays Travel acquires Tailor Made Travel out of administration

05 SEP 2020



♥ REFUNDABLE



Consumer demands

A look at the key consumer demands







Trust



Innovation



Sustainable tourism



Consumer preferences



Passport-free and/or staycation breaks closer to home



Active and unique, 'off the beaten track' experiences that avoid crowds (walking, cycling, fitness and relaxation)





The fog of uncertainty

Strategy vs. scenario planning

Near-term strategic planning

Long-term strategic planning

There are already promising signs for how Jersey can take advantage of the change in tourist behaviours and demands.

Key factors



Access to the island



Rollout of a vaccine



PCR testing at borders



What has changed? And what hasn't?

Our brand proposition remains a guiding force for uncertain times

PURPOSE

To ignite a new wave of pride and passion for Jersey by reminding ourselves and the world just how special Jersey is as a place to reconnect and revitalise

POSITIONING

The island break for optimists who want to come up for air.

AN ISLAND OF REDISCOVERY

VALUES

Individuality Curiosity & Optimism Togetherness Natural Harmony

PERSONALITY

Fresh Bold Spirited Fun



Our focus for 2021



Brand

Competitive standout and awareness for Jersey.



Insight

Best market prospects, target audiences and customer segments.



Product

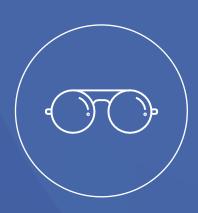
Defining and develop with Industry experiences that motivate our customer segments.



Trade and industry

Optimise access and trade relationships and opportunities.





Insight

Best market prospects, target audiences and customer segments



Recover our base as soon as possible

Recover UK market as priority

Best prospects segmentation and profiling



Changes in demand and behaviours



Target best prospects

Trade and PR focus in Germany

French
market focus
on PR and
industry
partners



Product

Define and develop with industry experiences that motivate our customer segments



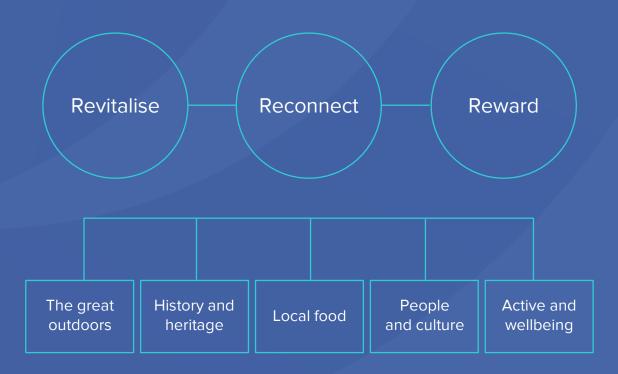
Competitive standout - storytelling



Productivity and sustainability



Industry opportunities (250+)





Events

Make every visitor count – event workstreams

Jersey Big Weekend Jersey on sale

Sports events: large and small



Trade

Optimise trade relationships and opportunities

A Access critical to recovery

Strengthen partnerships

Maximise
awareness and
distribution

Optimise demand for travel professionals

Co-op marketing

New distribution operations Revamp educational tools and assets

Retain and build existing relationships















Marketing

Competitive standout and awareness for Jersey

Advertising campaigns



Reach 7.3 million ABC1 Adults in the UK

Spring/Summer campaign, 26 Dec – 30 March

Autumn / Jersey On Sale

Push for fighting fund to amplify Jersey brand messaging

Always-on activity



Website – inspirational content hub

Digital – PPC, SEO

Social Media – Facebook, Instagram, Twitter.

PR – content-led news stories

eNews and CRM.

Projects



Websites refresh

- Consumer April 2021 (enabling more partner usability)
- Business H2

Assets and Imagery review H2

2021 Spring/Summer campaign

Campaign workshops to be held 11^{th,} 15^{th,} 18th December 2020 and in January 2021

Jersey is ready to welcome back visitors

Capture what sets Jersey apart so well and what it offers to an audience with a desire to travel but with the need for reassurance.

Target Audience: ABC1C2 adults, 25 – 65+ years.

Media: 60", 30", 15" video - digital and owned assets, press and print advertising, PR activation, social and toolkits for industry and trade.

National and Regional buying. Cooperative marketing.

Thinking longer term

We can review and reset our 2030 destination plan



Review situation



Reset the boundaries



Recover, as quickly as possible



Renew our business and destination plan

Taskforce



A viable year-round visitor economy



Smarter tech



Responsible tourism



Long-term strategic planning



Jersey